

<b>Item No.</b> 10	<b>Classification:</b> Open	<b>Date:</b> 20 July 2023	<b>Meeting Name:</b> Health and Wellbeing Board
<b>Report title:</b>		Joint Forward Plan 2023/24 South East London Integrated Care Board	
<b>Ward(s) or groups affected:</b>		All	
<b>From:</b>		Martin Wilkinson, Chief Operating Officer, Southwark, NHS SEL Integrated Care Board	

## RECOMMENDATION(S)

1. The Board notes the South East London Integrated Care Board Joint Forward Plan 2023/24.
2. The Board notes the letter dated 14 June 2023 from the Chair of the Health and Wellbeing Board to the Chief Executive of South East London Integrated Care Board confirming the Joint Forward Plan takes 'proper account' of the priorities and actions outlined within the Southwark Joint Health & Wellbeing Strategy.

## BACKGROUND INFORMATION

3. The Health and Care Act 2022 introduced integrated care boards (ICBs) and integrated care partnerships (ICPs) as part of new Integrated Care Systems (ICSs), which were established on 1<sup>st</sup> July 2022.
4. NHSE national planning guidance for 2023/24 requires that ICBs publish a Joint Forward Plan by 1<sup>st</sup> July 2023.
5. It is a requirement of the planning process for the Joint Forward Plan that each Health and Wellbeing Board in the ICS provide a statement to confirm that the plan takes proper account of the borough's health and wellbeing strategy. To meet the requirements this statement had to be made prior to the publication of the plan on 1<sup>st</sup> July. As the Health and Wellbeing Board was not scheduled to meet during this period it was agreed that the Chair would provide a letter to the ICB confirming this, based on the advice from Public Health (see **appendix 1**).
6. The plan is now being presented to the board for information.
7. The Joint Forward Plan will be refreshed annually to take account of implementation and outcomes over the previous year, including any

learning to be applied to future plans, and reflect any changes required due to new or emerging issues or requirements. This will be subject to consultation and discussion with the Health and Wellbeing Board.

## KEY ISSUES FOR CONSIDERATION

8. The full Joint Forward Plan is a very large document (299 pages) and is more easily viewed in a navigable format on the ICS website [www.selondonics.org/joint-forward-plan](http://www.selondonics.org/joint-forward-plan).
9. The key issues for consideration for this board relate to the Southwark borough section of the plan (see **appendix 2**). This section was developed by Partnership Southwark and forms the basis of the [Southwark Health and Care Plan](#) approved by the Partnership Southwark Strategic Board on 6<sup>th</sup> July 2023.

### Key points of Joint Forward Plan

10. The Joint Forward Plan provides a strategic overview of key priorities and objectives for the medium term (3 to 5 years) at SEL and borough level, and a summary of short term actions to deliver these. The plan covers a wide range of planning requirements to ensure that services are being developed that:
  - Meets the needs of our population.
  - Demonstrates and makes tangible progress in addressing the core purpose of our wider integrated care system - improving outcomes in health and healthcare, tackling inequalities in outcomes, experience and access, enhancing productivity and value for money and helping the NHS support broader social and economic development.
  - Delivers national NHS Long Term Plan and wider priorities.
  - Meets the statutory requirements of our Integrated Care Board.
11. The plan builds on the work been done as a wider system and is driven by:
  - The SEL Integrated Care Partnership integrated care strategy (as presented to the Health and Wellbeing Board on 17<sup>th</sup> November 2022)
  - Borough based Local Health and Wellbeing Plans
  - Local Care Partnerships plans
  - SEL-wide pathways and services transformation work
12. The plan reflects commitments to:
  - Improving population health and reducing inequalities.
  - Improving and standardising our core service offer, quality and outcomes across primary care, community, mental health and acute services, plus across our key care pathways such as urgent and emergency care.
  - Taking action to secure a sustainable health system, with a particular

- focus on finance, workforce, quality and performance.
- Developing the supporting system architecture and infrastructure required to secure success and embed sustainable change.
- Pushing the boundaries with regards evidence based innovation and transformation.
- Doing so in partnership with our communities, patients and service users to ensure coproduced approaches and solutions that are patient and service user centred.

### **Key points - Southwark borough section**

13. The Southwark section (see page 93 of full plan, extracted in **appendix 2**) sets the five key objectives underpinning the local plan, which correspond exactly to the Health and Wellbeing Strategy presented to this board in November 2022, namely:

- A whole family approach to give children the best start in life
- Healthy employment and good health for working age adults
- Early identification and support to stay well
- Strong and connected communities
- Integration of health and social care

14. Focus areas for the term of plan include:

- Strategic collaboration, with an initial focus on mental health
- The Start Well, Live Well, Age Well and Care Well workstreams focusing on specific priorities for joint working across the partnership including 1001 days, mental health in Children and Young People, community mental health transformation, Vital 5, cancer, and prevention
- Enablers such as workforce, estates, finance and digital

15. Underpinning key principles include:

- Embedding an approach to tackling health inequalities across all our policymaking, services and delivery.
- Making sustainability and tackling climate change an integral part of protecting and improving health.
- Targeted place-based approach and population groups.
- Community empowerment and co-production.
- Delivering high quality, joined-up and person-centred health and social care.

This section forms the basis of the [Southwark Health and Care Plan](#) and its delivery will be overseen through Partnership Southwark governance arrangements.

## **Policy framework implications**

16. As set out in para 3 the requirement for a Joint Forward Plan arises from NHSE planning requirements established for Integrated Care Boards for 2023/24.
17. Health and Wellbeing Boards remain responsible for producing both joint strategic needs assessments and joint local health and wellbeing strategies which future iterations of the Joint Forward Plan are required to take into account.

## **Community, equalities (including socio-economic) and health impacts**

### **Community impact statement**

18. The core purpose of the Joint Forward Plan underpinning the detailed workstreams is “improving outcomes in health and healthcare, tackling inequalities in outcomes, experience and access, enhancing productivity and value for money and helping the NHS support broader social and economic development”.

### **Equalities (including socio-economic) impact statement**

19. The plan aims to tackle health inequalities that lead to differences in health and life expectancy within the borough. The strategy takes a community and place focus, which involves providing additional support to the population groups that have the poorest outcomes and focusing on the most disadvantaged neighbourhoods.

### **Health impact statement**

20. As stated within the plan the key population health and inequalities challenges it seeks to address are:
  - High levels of health need, with a clear link across to the relatively high levels of deprivation and population diversity found in south east London.
  - Life expectancy for south east Londoners is below the London average for all boroughs except Bromley.
  - Differences in life expectancy are more marked for those born in the least and most deprived areas across south east London.
  - These factors drive significant inequalities, with a variance across boroughs including higher levels of need, challenge and opportunity across our inner south east London boroughs, but with clear inequalities and an inequalities gap evident within each of our six boroughs.
  - Known risk factors that drive poor health outcomes plus drive inequalities.
  - Inequalities evident in terms of access, experience and outcomes.

### **Climate change implications**

21. As set out in the Sustainability section of the plan (page 262) the ICB Green Plan underpins actions for making progress towards NHS carbon neutral targets.
22. The Southwark section of the plan confirms individual organisations will be supported to implement their green plans in line with the Partnership Southwark environmental sustainability policy statement.
23. The stated ambition is to have made clear progress towards the NHS targets of a net zero carbon footprint by 2040 and the interim target of 80% reduction by 2028, and the council's climate change plan and target for a carbon neutral Southwark by 2030. This will be measured in part through progress on key domains of the ICS Green Plan including workforce and system leadership, air quality, travel and transport (staff and patients), estates and facilities, sustainable models of care (including prevention and lean service delivery), digital, medicines (20% of NHS carbon footprint), supply chain and procurement, food and nutrition, adaptation, green spaces.

### **Resource implications**

24. Officer time from all partners will be required to support the continued development and delivery of the Southwark section of the Joint Forward Plan.
25. Any new projects/initiatives that arise through the action plan that require additional or reallocation of funding would need to be considered through the appropriate budget, monitoring and governance processes.

### **Legal implications**

26. The production of the Joint Forward Plan fulfils one of the statutory obligations of the Integrated Care Board.

### **Financial implications**

27. Any financial decisions that relate to the delivery of the action plan will be taken separately and through the relevant partner governance mechanisms.

### **Consultation**

28. The Joint Forward Plan has been subject to consultation as set out on page 14 of the plan.

## BACKGROUND DOCUMENTS

Background Papers	Held At	Contact
None		

## APPENDICES

No.	Title
Appendix 1	Letter from Chair of Health and Wellbeing Board on Joint Forward Plan
Appendix 2	Southwark section of Joint Forward Plan, South East London ICB 2023/24

## AUDIT TRAIL

<b>Lead Officer</b>	Martin Wilkinson, Chief Operating Officer, Southwark, NHS SEL Integrated Care Board		
<b>Report Author</b>	Adrian Ward, Head of Place PMO, Southwark, NHS SEL, Integrated Care Board		
<b>Version</b>	Final		
<b>Dated</b>	7/7/23		
<b>Key Decision?</b>	No		
<b>CONSULTATION WITH OTHER OFFICERS / DIRECTORATES / CABINET MEMBER</b>			
<b>Officer Title</b>		<b>Comments Sought</b>	<b>Comments Included</b>
Assistant Chief Executive Governance and Assurance		No	No
Strategic Director, Finance		No	No
List other officers here			
<b>Cabinet Member</b>		No	No
<b>Date final report sent to Constitutional Team</b>			7 July 2023